

D/OL

15 September 1981
EXCOM 81-9051

MEMORANDUM FOR: Executive Committee Members

FROM: Robert M. Gates
Director, DCI/DDCI Executive Staff

SUBJECT: Center for the Study of Intelligence

1. In response to Admiral Inman's request at the 2 July Executive Committee discussion on the Center for the Study of Intelligence (CSI), the Office of Policy and Planning formed an interdirectorate Working Group to consider alternatives for sustaining the Center.

2. The Working Group favored retaining the Center to:

-serve as an in-house think tank where DCI Fellows on 1-2 year rotational tours could conduct long-range research that would contribute to a developing body of literature on intelligence theory, doctrine and practice;

-serve as a resource that could be tapped by Executive Committee members and the Office of Policy and Planning to produce short- to medium-range policy relevant studies (the Director of the Center could initiate short, flexible DCI fellowship tours for this purpose or create short-term working groups, as appropriate); and

-sponsor seminars on topics of interest to facilitate the exchange of ideas, both between specialists from inside and outside the Agency and between mid-level Agency specialists and senior Agency managers to provide each with new insights regarding current and potential intelligence issues.

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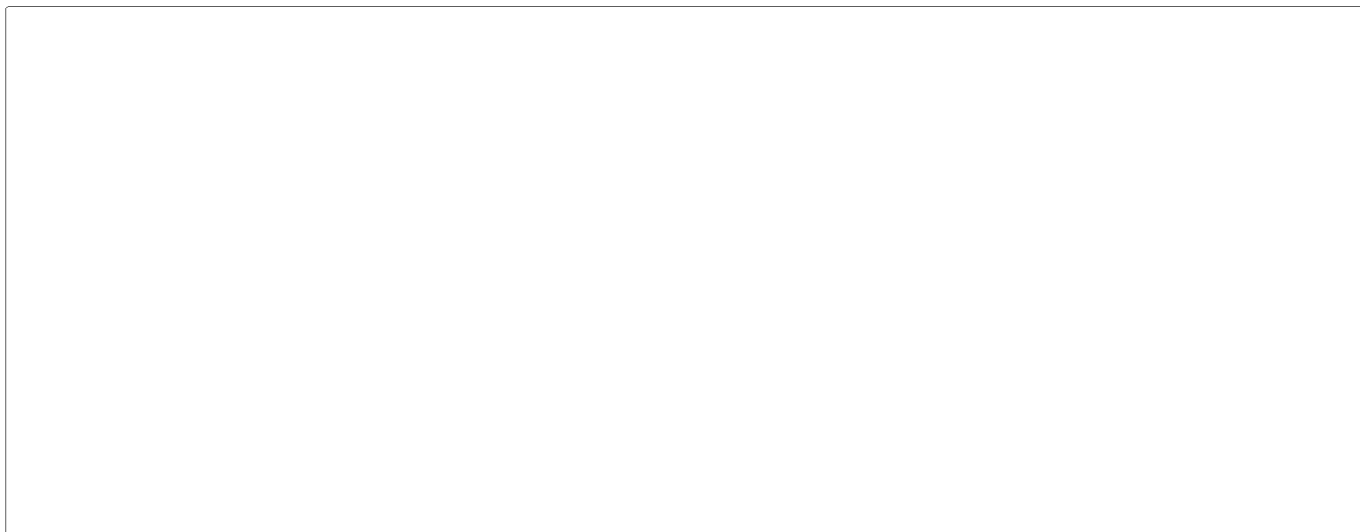
3. Given the potential functions listed in Paragraph 2, the Working Group weighed the advantages and disadvantages of five organizational alternatives for the Center:

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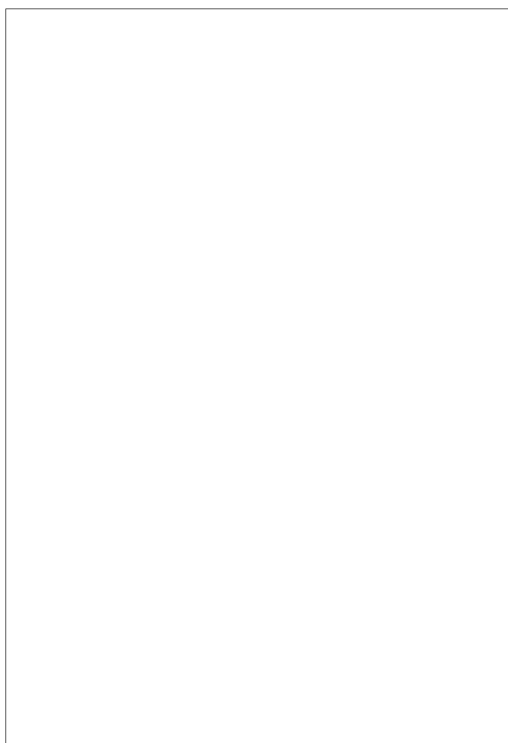


Before making a final decision, Admiral Inman would like to know which of the options in Paragraph 3 you favor and your views on the disposition of Contra and Studies. Please forward your views to me by 21 September 1981.



Robert M. Gates

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